



MACA UPDATE

May 2026

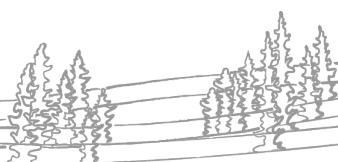


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Message from the Minister

On behalf of the Department of Municipal and Community Affairs (MACA), I am pleased to provide the 2025-2026 MACA Update, which offers an overview of the Department's work supporting community governments.

The Government of the Northwest Territories (GNWT) remains committed to applying lessons learned from the 2023 emergency season, including updates to the *NWT Emergency Act* (EMA), increased training and staffing, and the launch of the 2026 Be Ready! Campaign. Throughout the review of the EMA, the GNWT will continue to prioritize collaboration and partnership with community governments, Indigenous governments, the public, and other partner agencies.

In addition to improvements to the emergency management system, MACA made significant progress on several initiatives to support community operations, community governance, public safety, and sport, recreation and youth.

The new Community Allocation Model (CAM) took effect in 2025. This updated funding model was the result of years of consultation and work to ensure all communities in the Northwest Territories (NWT) receive equitable funding. The GNWT will continue to collaborate with community governments to identify necessary changes to CAM as the new funding model is rolled out.

Following last year's work to complete updates to regulations under the *Fire Prevention Act*, the Plan Review Appeals Board of the NWT will be ready to launch in 2026. Establishing the Appeals Board will enable a more authoritative plan review process with a formal avenue for appeal.

Finally, I would like to congratulate all the participants, volunteers, and Team NT staff who represented the NWT at the 2026 Arctic Winter Games (AWG) in Whitehorse. Multisport games play an important role in athlete development, cultural exchange, and community engagement across the NWT. I recognize that further work is needed to ensure the GNWT is effectively supporting Team NT's participation in multisport games. In the coming year, we will review the Multisport Games Program and eligibility policy in collaboration with Territorial Sport Organizations, the Multisport Games Committee, the Indigenous Sports Circle of the NWT, and other key partners.

I hope that you find this year's MACA Update informative and useful. If you have questions about any of the information included in this document, please contact the Regional Superintendent in your region.

The Honourable Vince McKay
Minister, Municipal and Community Affairs



Introduction

The MACA Update is intended to inform community governments about new and revised programs, services, and initiatives that were available over the past year. It offers an overview of anticipated funding levels for the upcoming year, along with highlights of key program updates and activities. This document is designed to support community governments in their budgeting and program planning.

Approved Budget and Financial Information

Overall, MACA's budget for 2026-27 is \$135.4 million. This budget supports the Department's mandate objectives while maintaining alignment with the GNWT's fiscal priorities, emphasizing responsible and strategic use of public resources.

Compared to last year's budget, the 2026-27 budget has risen by \$6.9 million or 5.4 per cent. Highlights of 2026-27 include an additional \$2.7 million in funding for sport and recreation, increased support of \$790,000 for emergency management, \$300,000 in funding for research and analysis examining legislative options for online gambling (iGaming), and \$270,000 for enhanced community firefighting.

Other budget highlights include approved forced growth funding of \$1.3 million in increased operations and maintenance and water and waste services funding for community governments and an additional \$1.3 million to support disaster recovery operations.

Community Government Funding

MACA provides funding to community governments through three main funding policies: the Community Public Infrastructure (CPI) Policy, Operations and Maintenance Funding Policy, and the Water and Sewer Services Funding Policy. It also provides federal funding for community infrastructure from the Building Communities Strong Fund (BCSF) formerly known as the Canadian Community Building Fund.

2026-2027 is the second year of the three-year transition of Water and Waste Services Funding and Community Public Infrastructure Funding programs towards new models where all community governments receive the same percentage of their Community Allocation Model (CAM).

In 2025-2026, MACA discussed options with community governments to draft changes to the CPI Policy related to staff housing. Updates are planned for Spring 2026. In 2026, MACA will also continue analysis of community water rates.



The table below provides a breakdown of 2026-2027 funding allocations for each community government:

Community	Operations and Maintenance Funding	Water and Sewer Funding	Community Public Infrastructure Funding	Building Communities Strong Fund	Total Community Government Funding
Aklavik	1,890	744	886	421	3,941
Behchokò	2,548	1,348	1,285	726	5,907
Colville Lake	873	406	498	177	1,954
Enterprise	778	231	420	142	1,571
Fort Liard	1,630	695	835	388	3,548
Fort McPherson	1,944	1,260	1,134	560	4,898
Fort Providence	1,552	617	784	363	3,316
Fort Resolution	1,240	655	711	261	2,867
Fort Simpson	2,066	1,287	1,447	749	5,549
Fort Smith	2,679	939	1,991	1,097	6,706
Gamètì	1,260	469	777	90	2,596
Hay River	2,897	1,203	2,527	1,480	8,107
Inuvik	3,340	1,838	2,892	1,650	9,720
Jean Marie River	643	457	450	159	1,709
Kakisa	526	228	343	106	1,203
K'asho Got'ine	1,773	730	834	390	3,727
Kát'odeeche	833	294	454	144	1,725
Łutsel K'e	949	480	617	264	2,310
Nahanni Butte	680	470	475	167	1,792
Norman Wells	1,516	1,129	1,556	810	5,011
Paulatuk	1,484	516	622	269	2,891
Pehdzéh Kì	700	420	478	164	1,762
Sachs Harbour	1,435	379	643	286	2,743
Samba K'e	646	408	498	181	1,733
Tsiigehtchic	1,215	407	546	197	2,365
Tuktoyaktuk	2,232	886	1,139	555	4,812
Tulita	1,757	706	760	349	3,572
Ulukhaktok	1,905	726	864	402	3,897
Wekweètì	1,142	427	717	178	2,464
Whatì	1,763	779	895	284	3,721
Yellowknife	8,568	969	6,765	4,720	21,022
Yellowknives Dene	714	184	438	141	1,477
Total	55,178	22,287	35,281	17,870	130,616

*Funding of \$4.021 million is provided separately to the Délı̄ne Got'ı̄ne Government (DGG) for community government services consistent with the terms of the DGG Financing Agreement with the GNWT



New Programs, Services and Initiatives

Emergency Management Act Review and Update

The Department is undertaking a review of the Emergency Management Act (EMA). This work will be informed by the recommendations from the 2023 Wildfire Emergency Response After-Action Review (AAR) and other recent emergency events, as well as feedback from Indigenous governments. MACA has identified a preliminary list of issues that will be reviewed with Indigenous governments and community governments to develop collaborative and sustainable solutions.

MACA's working group with the NWT Association of Communities (NWTAC) and the Local Government Administrators of the NWT (LGANT) will also review and consider updates to the EMA. The LGANT/NWTAC/GNWT Working Group met three times in 2025, and MACA delivered presentations on an overview of the existing EMA and on the NWT's Emergency Plan. MACA anticipates completing a Legislative Proposal and introducing a corresponding bill to amend the EMA during the 21st Assembly.

iGaming

The only legislation that contemplates gaming in the NWT is the Lotteries Act and the Western Canada Lotteries Act, and neither allows non-charitable or online gaming. In the absence of regulated online gaming options, there is broad recognition that some residents are gambling on unregulated sites.

The GNWT undertook informal engagement during the NWTAC Annual General Meeting in February 2026 and plans to conduct research and further engagement on regulating online gambling (iGaming) in the NWT to determine how best to protect consumers and capture revenue currently going to unregulated operators.

Community Government Planning Framework

MACA has developed a [framework and associated guides](#) that support communities in developing or updating their community plans.

The Framework includes eight guides:

1. Understanding the GNWT's Duty to Consult
2. Best Practices for Municipal Engagement
3. Climate Change
4. Archaeological Site Management and Protection
5. Accessibility and Age-friendly Design Considerations
6. Community Civic Addressing



7. Planning in Flood Hazard Areas
8. Land Development and Capital Planning (*currently in development*)

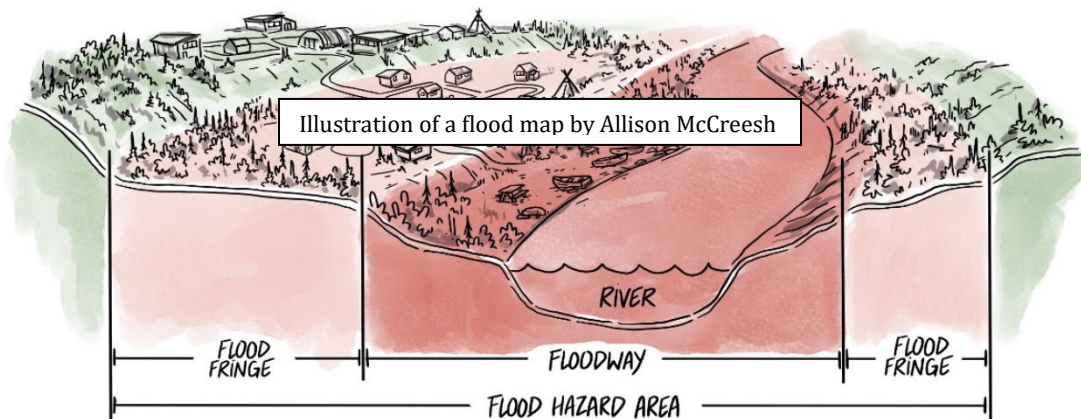
The Framework promotes community land use planning as a tool to support community governments in their decision-making related to climate change adaptation and mitigation.

It helps identify and secure suitable land for new housing by clarifying land requirements to inform acquisition and encourages engagement with Indigenous governments throughout the process.

Community Flood Mapping

Flood maps are being developed for 10 high-risk communities and include both flood inundation and hazard maps. The new flood maps and planning tools will empower community governments to make safer, more informed decisions about development and emergency preparedness. Currently, five of the ten communities' maps are complete. The remainder are in progress and will be published on the GNWT website when they are complete.

Community governments will be encouraged to use 1:200-year flood maps in their community land use plans and zoning bylaws. The new NWT flood maps will align with the 1:200-year mapping standards used in the updated federal Disaster Financial Assistance Arrangements. The Planning in Flood Hazard Areas and flood maps are now available on the [GNWT website](#).



New Defensive Firefighting Training

A new Northwest Territories – Defensive Firefighting Training (NWT-DFT) was developed to support and build defensive firefighting capacity. To date, 19 communities across the NWT with defensive fire departments are planning to implement the NWT-DFT program, with more expected to join.

The NWT-DFT curriculum was developed by a committee of fire chiefs and specialists who identified 34 essential defensive firefighting skills most relevant for the NWT. The Office of the Fire Marshal (OFM) will continue to support communities in further enhancing and developing their local fire departments.

Updates to Existing Programs, Services and Initiatives

Community Governance

Climate Resilient Coastal Communities Project

MACA is leading a multi-year, interdepartmental project with the NWT Geological Survey (NTGS), Environment and Climate Change (ECC), Housing NWT, and Infrastructure to support Arctic communities experiencing coastal erosion. The project is a partnership between the GNWT and the community governments of Tuktoyaktuk, Paulatuk, Sachs Harbour, and Ulukhaktok. Natural Resources Canada is contributing \$2.7 million over four years, from 2024–25 to 2027–28.

The project will provide tools, guidance, and a structured approach to help communities plan for and implement climate change adaptation measures, including planned relocation where needed. Work is being carried out in close partnership with community representatives to ensure deliverables are practical, community-driven, and responsive to local priorities.

NTGS is providing all four communities with permafrost data, maps and inventories of existing geotechnical reports. Draft permafrost products have already been developed for Paulatuk and Tuktoyaktuk, with fieldwork for Sachs Harbour and Ulukhaktok scheduled for this summer.

Upcoming work will also include the Coastal Communities Roadmap, the “Planned Relocation due to Climate Change” guide, and community plan bylaw updates that incorporate climate change adaptation initiatives.



Community Government Learning and Development

MACA has transformed how it delivers learning and development services to better meet the evolving needs of community governments, with a focus on more efficient, sustainable, and learner-centred approaches.

Core training in essential municipal services, such as water treatment, firefighting, council training, and recreation, will continue to be delivered by MACA through subject matter experts and regional learning and development advisors.

Participants in a Solid Waste Management Course in January 2026.

MACA, in partnership with LGANT, provides community governments with online courses, webinars, councillor

learning series, and other informative resources through an [online learning portal](#). New materials are regularly added to the portal.

Governance Change in Enterprise

The Hamlet of Enterprise successfully transitioned back to local governance on January 6, 2026. The council has been diligently and collaboratively working to ensure local services continue while focusing on rebuilding the community.

Property Assessment and Taxation Act Update

Over the last six years there has been a concentrated effort to update the Property Assessment and Taxation Act. Phase I focused on operational items to support property assessors in completing daily tasks. Phase II, which focuses on taxation, has been a work in progress over the past two years. This work has been led by the Department of Finance and has focused on issues affecting the day-to-day operations of the six communities that administer their own taxation (Inuvik, Norman Wells, Yellowknife, Fort Simpson, Fort Smith, and Hay River). Over this past year, engagement sessions were held with these communities to identify the issues impacting them and find solutions. These solutions have been integrated into changes in the Act and are presently working their way through the legislative process. The Act is anticipated to be updated by the end of the 20th assembly.

Community Operations

Hazardous Waste Removal

MACA has partnered with 27 communities across the five regions to successfully secure federal funding to advance the cleanup of hazardous waste stockpiles and scrap metal.

In addition, MACA has implemented a Clean-up, Clean-start program as one of the key actions listed in the NWT Waste Resources Management Strategy. Under the Clean-up, Clean-start program, over 1,000 tonnes of hazardous waste have been removed – approximately 2,000 pallets, or 35 semi-truck loads, and scrap metal stockpiles have been reduced by an estimated 14,000 tonnes.



As this clean-up work is completed, MACA will follow up with community governments to make operational improvements to prevent future stockpiles and reduce waste. These improvements include more frequent compaction, which saves space, reduces fire risk, helps manage bear attractants and decreases wind-blown debris. Other management practices, such as better segregation and setting regular removal schedules, prevent stockpiles from recurring. This partnership has made a significant difference at community government solid waste sites.



Collected hazardous waste for removal in Sachs Harbour

Federal Community Infrastructure Agreements

MACA currently administers close to \$250 million in funding from four federal funding agreements, supporting a wide range of community-led infrastructure projects.

Community infrastructure projects are moving forward across the territory. All funding from the \$117 million Investing in Canada Infrastructure Program and the \$38 million Small Communities Fund has been allocated, and community governments are now implementing their approved projects.

Support for housing-related infrastructure is expanding. Following the signing of the \$74 million Canada Housing Infrastructure Funding agreement in March 2025, there are three approved projects, and MACA has submitted another 16 for approval. Applications will continue to be accepted until June for projects starting in 2027.

The Build Communities Strong Fund, announced in the Federal Government's Budget 2025, includes targeted funding to support infrastructure projects. More details on this funding program will be coming in 2026.

NWT Water Treatment Plant Operator Occupational Certification

Since 2009, the NWT Public Health Act has required mandatory certification for water treatment plant operators. The only path to certification in the NWT is through the certification exams offered by WPI (Water Professionals International). Many factors, including staff turnover, increased water plant classification levels, logistical and financial barriers and non-traditional learning needs, have impacted communities from having certified water plant operators. The goal is for 100% of operators in the NWT to be certified; the most we have achieved in the 15 years since certification became mandatory is 80%.



Current Certification exams are multiple-choice and based solely on theoretical knowledge, which may not align with the learning style best suited to our operators, resulting in high failure and retest rates. This type of testing style is particularly difficult for operators who thrive in a more applied, skills-based learning environment. These failure rates discourage operators and create barriers to certification, even when an operator is fully competent in day-to-day operations.

Throughout 2025, MACA has been working with experienced community water treatment plant operators and other technical experts to develop an NWT Water Treatment Plant Operator Occupational Certification recognized by the Northwest Territories Apprenticeship, Trade and Occupational Certification Program. This Certification will be a plant-specific formal recognition that an individual has met specific standards of knowledge, skills, and competencies required to perform their job competently. The program will allow operators to demonstrate their skills rather than be evaluated solely by a written test. Only non-demonstrable skills will require a test, making the written test more focused and shorter.

The NWT occupational certification is not a replacement for WPI but an alternative route that could serve as a stepping stone toward successful completion of the WPI exams. The final program will be submitted to the NWT Apprenticeship, Trade and Occupational Certification Board for approval in June 2026 and initiated with community operators later in 2026, following approval.

Emergency Management Organization (EMO)

Emergency Preparedness

Emergency preparedness is everyone's responsibility. To raise awareness of potential disaster risks and actions that can be taken, MACA has launched a revised Be Ready! Campaign. The campaign normally ran during high risk season during the summer months, but has now been expanded to run throughout the year and is designed to encourage individuals and households to prepare for emergencies in advance. MACA also continues to provide community governments with general training, planning information, templates and tools, and direct contact with dedicated Regional Emergency Management Coordinators (REMC) who help deliver workshops and exercises to prepare for emergencies.



A promotional piece from the revamped Be Ready! Campaign

Community governments are required to review and update their Community Emergency Plans (CEP) annually. Five communities submitted their updated plans in 2025 – Hay River, Fort Smith, Yellowknife, Jean Marie River and Fort Providence.

MACA continues to focus efforts on continuous improvements in emergency preparedness activities. Support is available to communities to meet any requirements set out under the NWT's Emergency Management Act. This includes, but is not limited to, supports for reviewing and updating CEPs annually and for conducting exercises to test those plans. Communities can reach out to MACA REMCs or Regional Superintendents for assistance to meet these obligations.

For more detailed information on improvements to the Emergency Management System and activities undertaken by the NWT EMO, please see the [NWT Emergency Management Annual Report](#).

Disaster Assistance Policy

Work is underway to update the GNWT's Disaster Assistance Policy (DAP) to ensure it aligns with the modernization of the federal Disaster Financial Assistance Arrangements.

As part of this update, MACA will work to maximize the federal cost-share for disasters in the NWT and to ensure the delivery of disaster assistance to affected community governments, organizations, and residents in the NWT as quickly as possible.

MACA intends to engage with the public, as well as community and Indigenous governments, in 2026-27 to inform updates to the DAP.

Public Safety

NWT 9-1-1

During the 2024 to 2025 fiscal year, NWT 9-1-1 received a total of 16,916 calls, of which 12,039 were classified as emergent. Over the past five fiscal years (2020–2021 to 2024–2025), NWT 9-1-1 experienced a steady increase in emergent calls, while non-emergent call volumes have declined and subsequently stabilized. These trends likely reflect a growing public understanding of appropriate 9-1-1 usage and the effectiveness of ongoing educational efforts.

The program operated with a \$1.6 million budget but incurred actual costs that slightly exceeded \$1.8 million, due in part to higher operating and staffing expenses. The cost recovery fee was increased from \$1.70 to \$3.00 per subscriber per month on January 1, 2025, to better align with actual program costs.

Looking ahead, NWT 9-1-1 will maintain its focus on evolving services to meet the needs of residents, visitors and emergency service providers. Feedback from emergency partners and the public is valued and welcome as we strive to continuously enhance and adapt the service.

Office of the Fire Marshal

The Office of the Fire Marshal (OFM) continues to support communities by providing guidance and capacity building within the Community Fire Protection program. Collaboration with community governments, residents, and other partners is critical to advancing community services to meet territorial safety standards and best practices.

In 2024, there were 244 reported fire incidents, slightly above the five-year average of 231. While there are modest year-to-year fluctuations, the data indicate a relatively consistent demand for community emergency services related to fire incidents.

Local authorities take the lead in fire investigations, with support from the OFM, if required. In 2024, the OFM investigated 18 fires, which is below the five-year average of 22.

Communities continue to work to deliver emergency services to the best of their ability. MACA, through the OFM and other program areas, will continue to support all NWT communities in providing firefighting services safely and efficiently.

Wildland Urban Interface (WUI)

Wildland urban interface (WUI) is typically described as the area where human development meets or intermingles with the natural environment. WUI programs are designed to minimize the impact of these fires, which are more complex than isolated structural or wildland fire, by reducing their likelihood and severity, inhibiting their spread and improving the effectiveness of community response.

The Departments of Municipal and Community Affairs (MACA) and Environment and Climate Change (ECC) developed a planned approach for the deployment of local structural firefighters/fire departments to assist wildfire response and suppression efforts as necessary at the WUI. This included guidelines, training standards and tracking mechanisms, equipment standards, reimbursement frameworks, basic standard operating guidance, deployment and dispatch procedures, and job aids – including forms, pocket guides, and other supporting materials deemed necessary for WUI program implementation.

During the 2025 wildfire season, there were WUI deployments involving fire departments from Hay River, Fort Smith and Fort Simpson. The use of an interim WUI guideline and the review of these deployments have informed the newly developed guidelines.

The development of these guidelines outlines mutual aid sharing agreements between local communities and the Government of the Northwest Territories (GNWT) to provide for deployment of structural firefighting resources between communities during periods of



need, and to coordinate interim measures and incremental activities designed to increase capacity for local preparation and response to wildland urban interface fire events.

Pre-Facility Transport

MACA and HSS will develop a recommended approach to provide small communities with safe transport systems to transfer residents to healthcare facilities. The full costing and finalization of the recommendation is expected in the summer of 2026.

MACA and the Department of Health and Social Services (HSS) are working together to define the requirements for a community-based pre-facility transport service model.

The current initiative seeks to clarify roles, establish authority, and assess the financial investment required to improve pre-facility transport coordination within communities in the NWT.

The initiative will also seek clarity on risk and liability, as this was one of the main concerns identified through engagement with community leaders.

Consumer Affairs

MACA administers several Acts and associated Regulations related to consumer affairs in the NWT, including:

- *The Consumer Protection Act*
- *The Business Licensing Act*
- *The Lotteries Act*
- *The Real Estate Agents Licensing Act*
- *The Film Classification Act*

MACA also provides a free mediation service to NWT consumers who submit complaints and works with the parties involved to facilitate a resolution acceptable to both sides.

In 2025, MACA issued 259 licences and processed 9 complaints within that period.

Sport, Recreation and Youth

Adoption of the Canadian Sport Policy and Future of Sport Commission

The GNWT has formally endorsed the Canadian Sport Policy (CSP), reinforcing its commitment to a sport system that is inclusive, equitable, safe, and culturally relevant for Northerners. Adoption of the CSP aligns with GNWT priorities to increase participation, reduce barriers to sport, strengthen Indigenous leadership and knowledge in sport, and



ensure sport environments are positive, safe, and welcoming for all participants. The CSP provides a national framework that supports collaboration across governments and sport partners while allowing flexibility to reflect the unique cultural, geographic, and community contexts of the NWT.

In parallel, MACA is reviewing the Future of Sport in Canada Commission's 98 recommendations released in March 2026. These recommendations outline a long-term vision for strengthening the Canadian sport system, including enhanced governance, athlete-centred development, inclusion, safety, and sustainability. As part of this review, MACA will consider how relevant recommendations align with and support the implementation of the NWT Safe Sport Framework and the Active Living Framework. This includes reinforcing safe, respectful sport environments, strengthening responsibility and accountability across the sport system, and supporting increased participation in physical activity and sport across all ages and regions. Where appropriate, applicable recommendations will be addressed through ongoing policy, program, and partnership development.

Multisport Games

The 2026 Arctic Winter Games were held in Whitehorse, Yukon, from March 8–15, with Team NT sending 356 participants to represent communities from across the territory. Team NT recorded strong performances across sport and cultural events, reflecting the continued development of athletes and leaders from across the territory. MACA remains committed to supporting multisport games, recognizing their importance in fostering athlete development, cultural exchange, and community engagement across the NWT.



Members of Team NT at the 2026 Arctic Winter Games

The Multisport Games program will be reviewed alongside the participant eligibility policy. The new eligibility policy prioritizes developmental athletes, promotes fair and equitable access for residents across all regions of the NWT, and aligns with the Active Living Framework and Safe Sport Frameworks. This review will also include the Multisport Games program's sport selection processes (Trials).

MACA and its partners are also assessing the feasibility of hosting the 2035 Canada Winter Games, including considerations related to facilities, infrastructure, and community readiness.



Legislative Work

Senior Citizens and Disabled Persons Property Tax Relief Act

The Department has begun a legislative review of the Senior Citizens and Disabled Persons Property Tax Relief Act. In 2026-27, MACA will examine current program delivery, conduct policy research, and engage with key partners, including community governments, on recommended amendments to the program and legislation.

Real Estate Agents Licensing Act (REALA)

The Minister introduced a bill in early February to amend the Real Estate Agents Licensing Act (REALA). Proposed changes include expanding regulations to additional real estate-related professionals, such as home inspectors and property managers, introducing a code of conduct for licensees, and establishing mandatory standardized forms to strengthen public protection.

Fire Prevention Plan Review Appeal Board Regulations

The Plan Review Appeals Board regulations will take effect once the Board is fully appointed. MACA is nearing completion of recruitment efforts and expects the Board to be operational by summer 2026.



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